

# 30 Years Later: my journey from Constraints and my learnings from Mats

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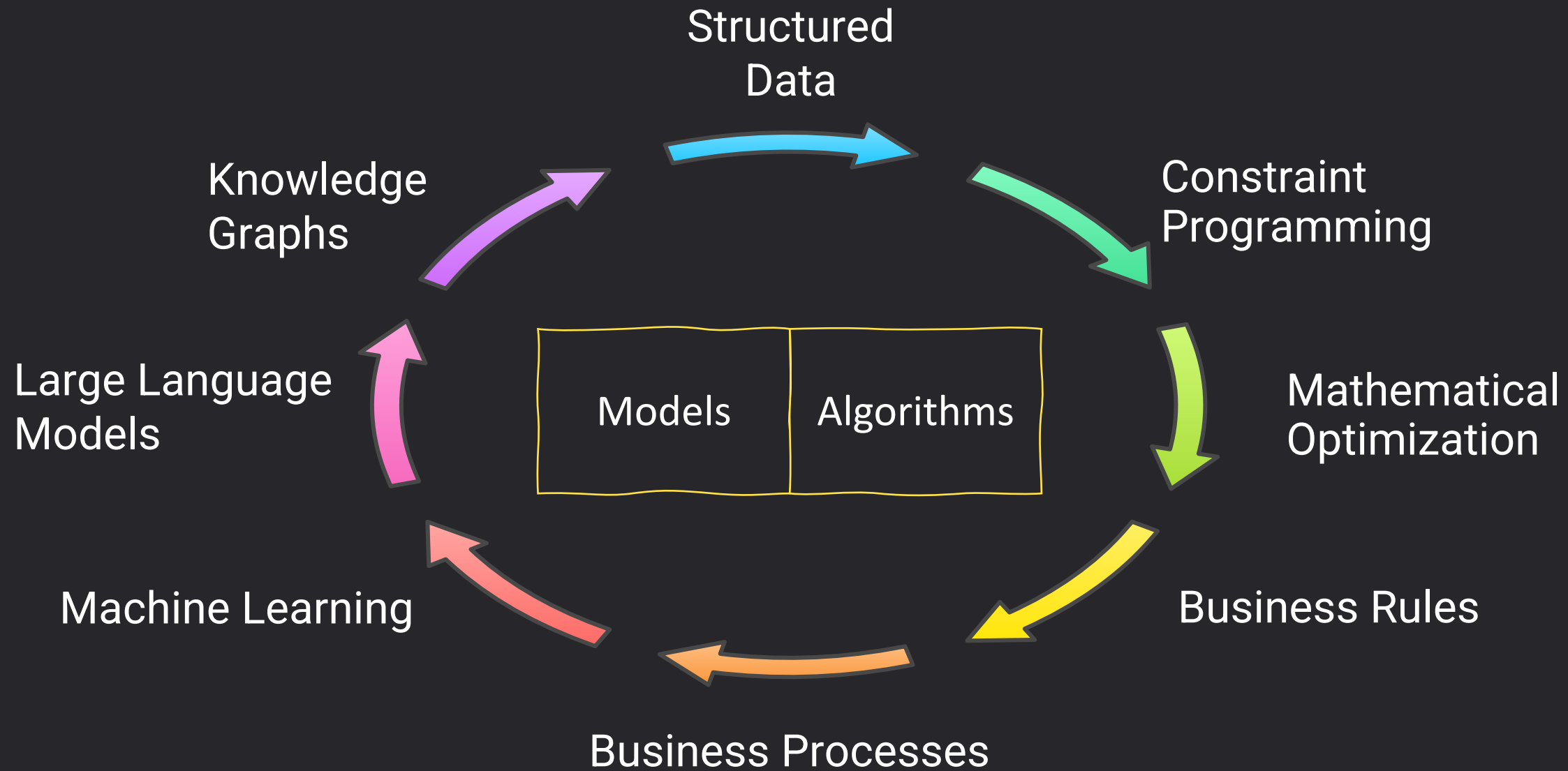
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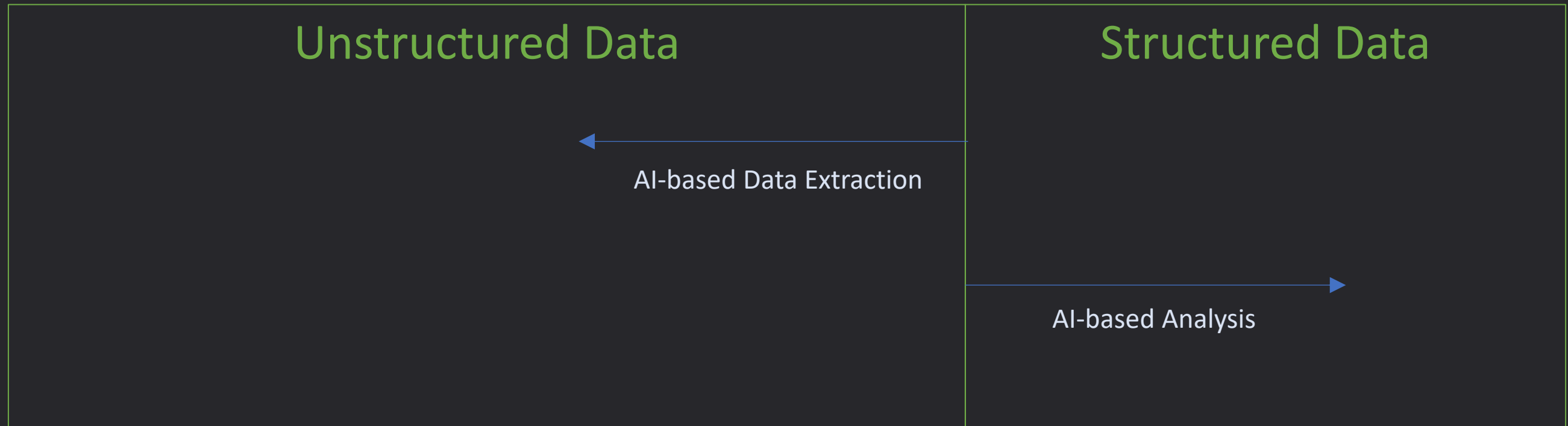
## From my thesis acknowledgements of Mats

“From the first ‘Constraints’ course I took from him, until today, he has been as sharp in his comments, criticism and suggestions, as in his famous programming skills.”

# My Journey From CP to Enterprise Software



# The Boundary between Structured And Unstructured



[DecisionCamp '2025](#)  
[September 22](#)

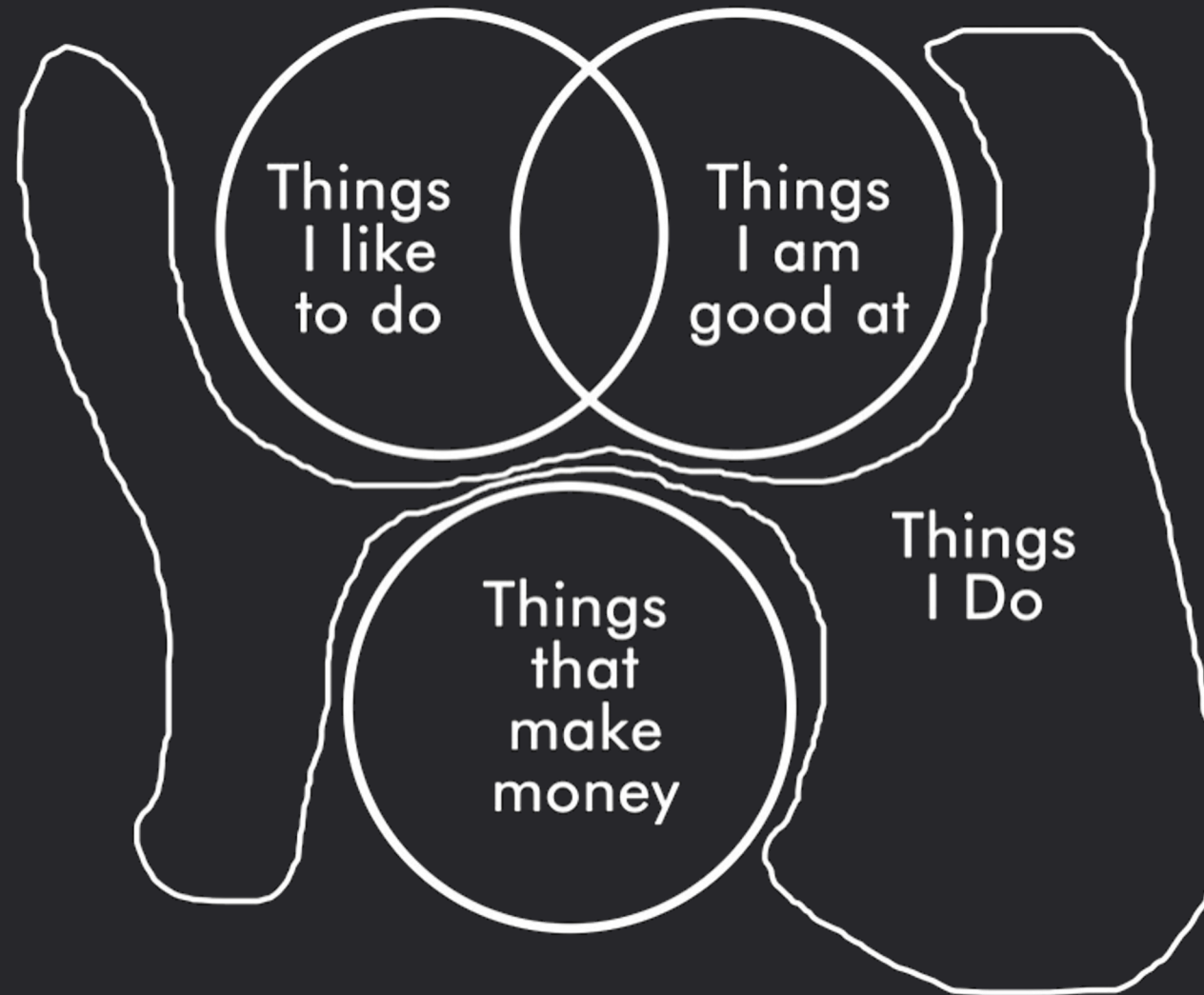
**To Model (or Not) in 2025: Lessons from Three Enterprise Use Cases** by

Greger Ottosson (Cube5 AI)

Traditional decision intelligence systems rely largely on structured databases, declarative business rules, and predictive models. Yet modern AI's ability to operate directly on unstructured documents challenges this paradigm, forcing us to ask when formal modeling is still appropriate. In this session we explore this question from the lens of three diverse real-world projects: corporate financial analysis, test engineering in high-tech, and adaptive learning in higher education. We identify scenarios where structured data extraction and modeling remains indispensable – and others where document-centric AI alone delivers superior outcomes.

**Back to why we're here**

# Some People's Life



# The Ideal Venn Diagram



# Mats is leaving a legacy

Focus  
Excellence  
Consistency



**Thank You, Mats!**